

This session will *not* be recorded, but this PowerPoint can found

<https://medschool.ucla.edu/research/researcher-resources/administrative-support/department-medicine-office-research-administration/fund-management-training>

PAMS & Close Out Packets

UCLA DEPARTMENT OF MEDICINE
OFFICE OF RESEARCH ADMINISTRATION
ZOOM TRAINING

Agenda

- What is a closeout packet?
- Needed backup materials
- Post Award Management System (PAMS)
- RAPID Closeout Tool (Excel Add-in)

What is a closeout packet?

The Closeout Packet (COP) is a product of fund closeout and is due to EFM in advance of the Sponsor due date (See the [Closeout Deadlines](#) page). It is the Department's way of communicating to EFM the final project expenditures. Specifically, the COP confirms which expenses charged are allowable, allocable, and reasonable to the award. It may also answer questions needed to properly close a fund and prepare the final invoice and/or financial report if required. Upon receipt of a complete and accurate COP, EFM will proceed to submit the final invoice and/or financial report (if required) to the sponsor.

The COP consists of reports used to highlight expenses that may require additional review. Additional documentation needed to verify expenses may also be submitted with the packet. Within the COP, certification is required by the department fund administrator(s) and PI to confirm final figures to be used for fund closeout.

- Demonstrates final reconciliation of a Sponsored Research Fund
- In DOM, is mandatory for ALL FAUs, including “*Due to Home*” or “*Linked*” funds
- Is the final opportunity for Dept Fund Managers to encumber pending expenses/adjustments.

What isn't a closeout packet?

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The COP consists of reports used to highlight expenses that may require additional review. **Additional documentation needed to verify expenses may also be submitted with the packet. Within the COP,** certification is required by the department fund administrator(s) and PI to confirm final figures to be used for fund closeout.

- **NOT** “one size fits all”
 - Many COPs may need multiple drafts, with **additional reports** from other reporting tools (like QDB or WebReports) before ready to submit to EFM
- **NOT** easily revised
 - When a COP is approved by EFM, expenses are **final** and usually reported back to Sponsors immediately upon concurrence
 - **Variance threshold** to revise is **+\$5,000** if the COP was **approved** in PAMS on-time (*+\$10,000 if submitted/approved after the due date*)
 - *Revised closeout packets that result in a reduction of expenses are mandatory for any amount, as little as -1¢*
 - *The **EFM Revision Request Form** must accompany all revised closeout packets, and must be signed by PI, Fund Manager, and Department Director or CFO/CAO*
- **NOT** a “back-burner” deliverable
 - When COPs are late, so are Final Financial Reports/Invoices
 - Late Final Financial Deliverables may result in:
 - Retroactive award cancellations (UCLA must return entire award for **breach of terms**)
 - Rejection of Final Invoices due to late status, failure to recover all potential costs (aka: “*leaving money on the table*”)

Workflow

1. 60-30 days prior to fund expiration:
 - Prepare RAPID Pre-Closeout Checklist and address action items as applicable
2. Fund expiration
 - If sponsor allows at least 60 days to prepare final financial, wait for ledger close then run first COP draft
 - If sponsor requires closeout <60 days prepare first draft right away, finalize report before due date in PAMS
3. 30 days prior to COP due date (*best practice*)
 - Route complete COP for PI signature (*Adobe/DocuSign*) and Departmental review ([PAMS](#))
 - Recommended at minimum two weeks before deadline to ensure packet may route to EFM before COP deadline
4. After COP is routed from Department to EFM in PAMS
 - EFM Accountant reviews packet for accuracy and completeness
 - If packet is materially incomplete/inaccurate EFM proceeds with closeout according to their [published policies](#)

Materially Incomplete or Inaccurate

- Flagged expenditures are not proposed for adjustment but justification does not comply with Sponsor/University policy and/or backup documentation is missing/insufficient
- Packet omits necessary report(s)
- Sponsor budget restrictions are not reflected in provided packet
- *Effective August 1st for Federally Sponsored Projects:*
 - Additional Adjustments proposed in closeout packet that have not recorded to the project fund when the closeout packet is received by EFM
- Calculations proposed in closeout packet are erroneous due to:
 - Formula errors (incorrect references/typos)
 - Missing formulas and totals proposed cannot be readily verified

Considerations for Additional Reports/Data

- Does your sponsor have specific budget restrictions that must be addressed manually?

Example: Sponsor doesn't have a salary cap, but restricts the amount that may be used for PI salary

Solution: Include a payroll report for the PI that represents the amount used for this cost

- Is the study clinical and uses UCLA Health Services? *i.e.* "Patient Care Costs" (HB/PB object code 3466) are redirected from Patient's bill and recharged to your study fund
 - These costs drop from CareConnect (EPIC) to the General Ledger (GL) a *minimum* of 1 month after the Patient Service Date, typically 2+ months, occasionally 6+ months
 - May want to include redacted Patient Care Cost documentation to support pending recharges from CRBP or Ancillary Healthcare Departments*
- If your fund is non-federal, does your Sponsor allow TIFs and/or GAEL?
 - If *not* may need to provide documentation that all TIFs and/or GAEL were NPEAR-ed and/or BCT-ed
- These are some examples, but certainly not all!
 - Theme: Pay attention to the "standard" COP reports from the RAPID tool, and think about restrictions/reporting requirements specific to "this award" that the RAPID tool doesn't address. If there are any gaps, run additional reports and include additional backup

**Sign up for our Clinical Trials Series for more info!*

Common “Additional Backup” Documents

- Copies of any pending invoices, includes:
 - Redacted EPIC Documentation for Patient Care Costs
 - Bruinbuy Vendor Invoices
 - UCLA Core Services pending Invoices (*Recharging Department has invoiced, but has not processed recharge as of COP preparation*)
 - Subaward Final Invoice
- PDFs of adjustments noted in the Closeout Packet
 - NPEARs
 - Direct Retros
 - Benefit Cost Transfers (BCTs)
 - Recharge Reversals (*to address any errors in recharges, if any*)
- Sponsor “Exception” Approvals
 - *Example: Sponsor doesn’t typically allow equipment, but approved via special case (prior approval) request. Include a copy so EFM knows this expense was allowable by exception (available for download via the ORA Portal if a copy is not already saved in the award share drive file)*
- Itemized Invoices/Quotes/Purchase Orders, including business justification, for “Warning” object codes (*best practice; should have been retained with monthly financial statement (monthly reconciliation) files as they occurred*)

How do I know when to prepare the COP?

- *Snapshot reference*
 - *Closeout Packet is typically due 30 days prior to the Final Financial Deliverable*
 - *The Final Financial Deliverable date on the snapshot is EFM's deadline to the Sponsor. Fund Manager COP internal deadline is always prior to this*
- *Summary by Sub reference*
 - *Closeout Packet is typically due 60-90 days after your **Project Period** end date*

SUMMARY REPORT BY SUB (INCEPTION TO DATE):			
Account/Fund:	441357-YV-31373 project: *	Budget Year(s):	07/01/2020 - 06/30/2021
Fund Name:	FDP-NIH 1R35HL139725-01 YOUNG 06/21 56%	Project Period:	07/01/2018 - 06/30/2025
P.I.:		Recharge ID:	
Fund Mgr:		Overhead Rate:	J 56.00 %

• *****Disclaimer*****

When UCLA is the subaward, take care to not process a COP when a continuation from your PTE is forthcoming. Fund Managers are responsible for tracking when funds require NCE or Continuation with funding instead of COP.

- *PAMS reference*
 - *Definitive Due Date enforced by EFM*
 - *The COP must be **fully approved** by this due date, not just submitted by this date*
 - *Always verify this aligns with the terms in your Sponsor-NOA.*

Example: Your sponsor approved an NCE but the deliverables schedule was not updated when ORA extended the performance period end date out.


Section VII: Deliverables

As you prepare the required reporting/deliverable to the Sponsor for this project keep in mind that it may contain patentable information. The TDG Tech meet or speak with you to discuss your pending work and you are encouraged to report potential inventions at any and all stages of your research. Inv <http://tdg.ucla.edu/submit-invention-report> and upon receipt TDG will be in touch with you to discuss your work. Note that filing a technical report will UCLA's ability to secure a patent to protect your work.

Deliverable Category	Frequency	Type	Due Date	Status
Tech/Scientific	Annual	Progress Report	04/30/2019	Submitted
Tech/Scientific	Annual	Progress Report	04/30/2020	Submitted
Tech/Scientific	Annual	Progress Report	04/30/2021	Not Started
Tech/Scientific	Annual	Progress Report	04/30/2022	Not Started
Tech/Scientific	Annual	Progress Report	04/30/2023	Not Started
Tech/Scientific	Annual	Progress Report	04/30/2024	Not Started
Invention/Patent	One Time	Final	10/28/2025	Not Started
Tech/Scientific	One Time	Final	10/28/2025	Not Started

Financial Deliverables:

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Generated By  **PATS** | UCLA Research Administration Proposal and Award Tracking System

Deliverable Category	Frequency	Type	Due Date	Status
Financial Report	Once	Interim	10/31/2019	Submitted to Sponsor
Financial Report	Annual	Interim	09/28/2020	Not Started
Financial Report	Annual	Interim	09/28/2021	Not Started
Financial Report	Annual	Interim	09/28/2022	Not Started
Financial Report	Annual	Interim	09/28/2023	Not Started
Financial Report	Annual	Interim	09/28/2024	Not Started
Financial Report	Once	Final	09/28/2025	Not Started

PAMS | UCLA Research Administration Post Award Management System

Worklist | Award Overview | Financial Deliverables | Billing and Reporting | Accounts Receivable | **Closeout** | Management Reports | Administration

COP Search | Fund Balance and Approvals | Fund Attributes

Get Fund:

Fund: 31373
Budget Period: 07/01/18 - 06/30/21
Project Period: 07/01/18 - 06/30/25

PI: Young, Stephen G
Sponsor: NIH-NHLBI National Heart, Lung and Blood ...
Sponsor Award No: R35HL139725

Department: 1553-MEDICINE-CARDIOLOGY
Closeout Packet Due to EFM: 09/28/25
Final Financial Deliverable Due to Sponsor: 10/28/25

Fund Overview

31373 Young

Expenditure Review

[F&A Reconciliation](#)
 [Fund Balance and Approvals](#)

Track Financial Deliverables in PAMS

Worklist My Action Required

DASHBOARD

Invoices and Reports Due to Sponsor

- 1 (Total)
- 0 Upcoming 60 Days
 - 0 Interim
 - 0 Final
- 1 Past Due
 - 0 Interim
 - 1 Final

Closeout Packets

- 12 (Total)
- 5 Upcoming 60 Days
 - 2 Due to EFM
 - 3 Due to Home
- 7 Past Due
 - 7 Due to EFM
 - 0 Due to Home

Unassociated Expense Accounts

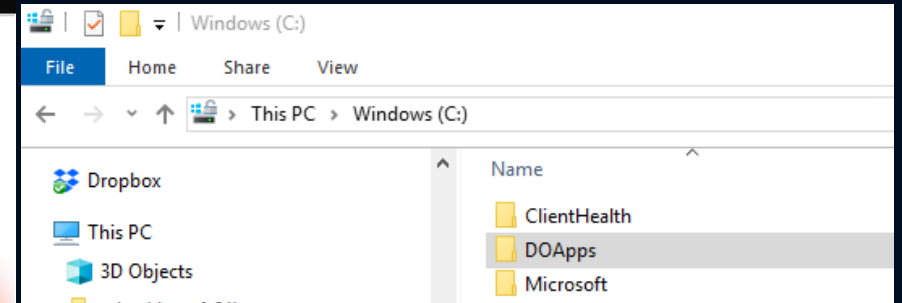
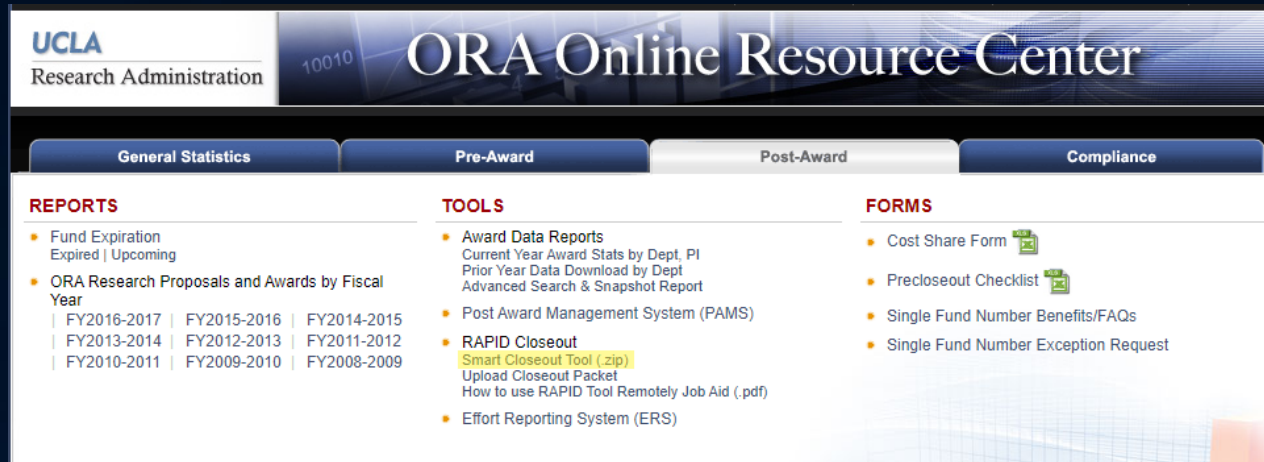
- 40 Expense accounts not associated with a Closeout packet

Avoid Overdue Deliverables At All Costs!

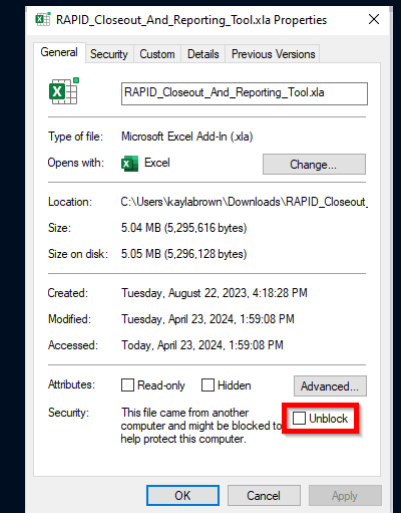
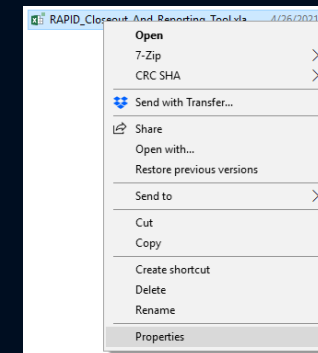
Pay attention to upcoming deliverables and begin working on them early

BREAK!

RAPID Closeout Tool



- Download from ORA Portal: Post Award
- Works with PC Computers *not* MAC
- Recommend saving to your C-Drive
- Depending on your system security you may need to view file properties and “Unblock” the file before first use



RAPID Closeout Tool (cont.)

- 60-30 Days PRIOR to your Project End Date:
 - Run the Pre-Closeout Checklist. This is a checklist of **common** steps to take to prepare a fund for closure. *Includes:*
 - Have you updated UC Path to ensure no payroll after end hits this fund?
 - If there are active orders in BruinBuy, do you know how to obtain copies of invoices in case any are unpaid at the performance end date?
 - You are **required** to provide these to EFM to justify expenses after end
 - If you have a subaward, have they submitted all of their reports and invoices to you to close them out in advance of the COP due date?

RAPID Project Quick Wins - Version Date: 9/26/2019

UCLA
RAPID
Research Administration Process Improvement & Deployment

RAPID Project Quick Wins

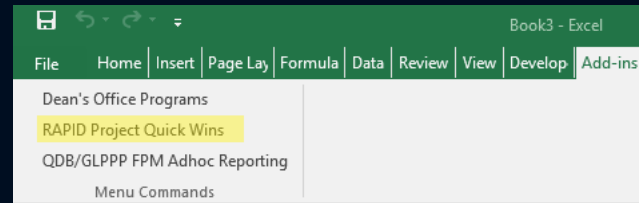
Closeout Reports	ERS, Billing & A/R, and UCPath Reports
Pre-Closeout Checklist (Recommended 2 months prior to fund end date)	ERS Detail report (11/12 Academics and Non Academics) ERS Detail report (9/12 Academics)
Smart Closeout Tool	Billing & Accounts Receivable
Summary - By Sub	UCPath Employee Sum
Expenses - Unallowable and Warning Object Codes	UCPath Admin Salary
Expenses - After End Date	UCPath Payroll After Fund End Date
Remaining Encumbrances	UCPath ERS Detail Report (11/12 Academic and Non Academics)
F&A Reconciliation Link (Now in PAMS)	UCPath ERS Detail Report (9/12 Academics)
Subawards/Subcontracts/Subgrants	UCPath Training Grant -Trainee Expense Worksheet
1198XX (Inter-campus/Carryforward/STP)	
Training Grant -Trainee Expense Worksheet	
Training Grant - Postdoc Allowable/Unallowable Benefits	
Training Grant Benefits	
Detail - Closed	
Detail - Open	
Detail - All	
Financial Reporting Application	
TOF Zero Out Accounts/Subs	
Detail - After Closeout	
Payroll After Fund End Date	
Employee Sum	
Admin Salary	
Detail - Closed Warning and Unallowable Expenses	
Detail Equipment - Within 90 days of Expiration	

Report ppp for: Organizational Employee

2007 Work Around Writeups Macros Monthly Batch Go to ADHOC Cancel < Back Next > Finish

RAPID Closeout Tool (*cont.*)

- When downloaded, open the file for it to appear in the Add-ins tab in Excel



- Use your QDB username and password to login
- Run the “Smart Closeout Tool” for your
 - Fund:** If you are the “Home Dept” Fund Manager for the Contact PI
 - This version includes data for all Acct/CCs on the fund
 - Home Department must route to EFM in PAMS *prior to* the COP due date so it can be approved on time
 - Hint:* Recommend allowing 1-2 weeks for routing and collecting approvals in PAMS
 - FAU (Acct-CC-Fund):** If you are a “Linked” PI (*includes linked FAUs to the home FAU for MPIs*)
 - May run multiple Acct/CCs if you manage multiple and want to review at once.*
- The “Smart Closeout Tool” will run all applicable RAPID reports, and generate your COP Checklist

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Admin Salary	
Detail - Closed Warning and Unallowable Expenses	
Detail Equipment - Within 90 days of Expiration	
	Report ppp for: <input checked="" type="radio"/> Organizational <input type="radio"/> Employee

RAPID Closeout Tool (cont.)

- *RAPID* Closeout Reports address GL Issues that are *readily identified by our financial system*. These reports look at object codes in combination with the F&A Base Code, Award Type, Performance Dates, and document dates to evaluate **obvious errors** on the GL, that do not require manual/ad-hoc reporting:
 - Warning/Unallowable Object Code Flags
 - Expenses after Performance End Date (Payroll and Non-Paroll)
 - Remaining BruinBuy Encumbrances
 - Trainee Expenses Summaries (*for Training Grants only*)
 - Administrative Salaries (*typically not allowable on C&G funds as Administration is recovered as F&A*)
 - Equipment within 90 days of performance end date
- Items the RAPID Tool does **NOT** account for:
 - **Salary Caps**: Fund Manager is expected to verify if any salary cap violations have occurred
 - Correct via Salary Cost Transfer if so
 - **Sponsor-specific unallowable costs**: Fund Manager is expected to refer to the Funding Opportunity Announcement (FOA) and/or Notice of Award for award-specific restrictions
 - Run QDB Report for the relevant object codes to determine if any violations have occurred (*alternatively, run all non-salary expenses and perform process elimination filtering out all known, allowable costs*)
 - **“Additional Adjustments”**: If at the time of Closeout Packet preparation you need to NPEAR/SCT any costs that are not represented on one of the “standard” COP reports, including adjustments from a different fund to **“this fund”**, include the relevant QDB reports to support those costs.
 - Best Practice: Identify necessary adjustments early on, process them right away, and run a “clean” COP after they have posted.
 - If time does not permit for best practice: Process the necessary NPEARs and/or SCTs and include PDFs with the document IDs so EFM may review your justification within the adjustment worksheet(s)

Closeout Reports	ERS, Billing & A/R, and UCPath Reports
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Payroll After Fund End Date	
Employee Sum	
Admin Salary	
Detail - Closed Warning and Unallowable Expenses	
Detail Equipment - Within 90 days of Expiration	
	Report ppp for: <input checked="" type="radio"/> Organizational <input type="radio"/> Employee

This list is NOT comprehensive. Every award is different and Fund Managers are required to evaluate the need for additional reports on a case by case basis.

After your Closeout Packet is Approved

- Clearing your PAMS Closeout Deliverable (*all 4 Department and EFM approvals are logged in PAMS*) only allows for preparation of the Final Financial Deliverable
- If there are pending adjustments, EFM may not close the fund until all adjustments post to the fund and the following are true:
 - General Ledger Expense matches Closeout Packet Expense
 - Variances up to \$500 will need to be confirmed via email to report a revised balance
 - Variances \$500-\$1,000 require a new closeout packet only
 - Variances \$1,000+ require a new closeout packet, and new PI Certification form
 - Accounts Receivables balance is zero
 - Accounts Payables balance is zero
 - Operating Balance is zero
- For your fund to be closed, EFM must follow through with Y/N-ing the fund

Additional Resources

- EFM Resources:
 - <https://efm.research.ucla.edu/closeout-packet/>
 - <https://efm.research.ucla.edu/wp-content/uploads/revising-final-financial-deliverables.pdf>
 - <https://efm.research.ucla.edu/policies-and-procedures/#:~:text=EFM%20Procedures-,Procedure,-Financial%20Closeout%20of>
 - <https://efm.research.ucla.edu/fund-management-training-resources/>
- ORA Resources:
 - <https://portal.research.ucla.edu/PostAward>
 - <https://portal.research.ucla.edu/Compliance>
 - <https://pams.research.ucla.edu>
 - <https://fswj.it.ucla.edu/menu/faces/main.xhtml>

Survey Link

<http://goo.gl/forms/C3gdjsL5y1>

We appreciate if you would take a few moments to complete a short 7 question anonymous survey to help us improve your training experience. Thank you!